



THE CORPORATION OF THE TOWNSHIP OF KING
Report to Council

Monday, June 17, 2024

Finance Department
Report Number FIN-2024-13
January - April 2024 Closed Capital Summary

RECOMMENDATION(S):

The Director of Finance respectfully submits the following recommendation(s):

1. Report Number FIN-2024-13 be received.
2. That the 8 capital projects listed on **Appendix A** be closed and the unaudited net capital project surplus of \$163,993 be transferred to/(from) to the original sources of funding.
3. If any additional costs or technical adjustments are required, the Treasurer be authorized to re-open the capital project(s) to adjust within budget.

REPORT HIGHLIGHTS:

- This report provides a status update of capital projects with updates as of April 30, 2024.
- The status of the 89 active and open capital projects remaining is provided in **Appendix B**.
- One budget transfer relating to capital budget projects was processed between January to April.

PURPOSE:

The purpose of this report is to identify capital projects that can be closed and to seek endorsement to return any surplus funds to its original source. This report also updates Council of any required in-year changes to capital projects and provides an update on the status of all active and open capital projects.

BACKGROUND:

Capital Projects are managed by Project Managers and other staff across the Township. On a quarterly basis, Township staff conduct a complete review of all open capital projects. The purpose of this exercise is to:

- ensure departments are fulfilling their capital project commitments;
- monitor capital project spending to anticipate surpluses or deficits, and
- close completed capital projects to return any surplus funding back into Township reserves for future uses of funding requirements.

ANALYSIS:

Completed and Closed Capital Projects (Appendix A)

Appendix A to this report identifies 8 completed capital projects to be closed, with surplus funds of \$163,993 to be returned to the original funding sources as detailed in the financial implications section of this report.

Status of Active and Open Capital Projects (Appendix B)

In the 2023 Q4 report, there were 56 active and open capital projects. As summarized below, the 56 capital projects have increased to 89 active and open capital projects.

Table 1:

Township of King - # of Capital Projects	Number of Projects
# of Projects Carried Forward from 2023 Q4	56
# of New Projects Added in 2024, Approved in the 2024 Capital Budget	44
# of Projects closed in January to April, as recommended in this report	(8)
# of Projects merged with similar scope, as recommended in this report	(3)
Balance of Current Active Projects	89

FINANCIAL CONSIDERATIONS:

Part 1 - Capital Update

Capital Funding Updates

1) 16-2436 Climate Change Initiatives

The Climate Change Initiatives capital project received a \$55,000 grant from the Federation of Canadian Municipalities under the Green Municipal Fund. The grant amount will be added to the existing 2024 capital project budget of \$50,000 resulting in a total revised budget of \$105,000.

Technical Adjustments

Scope Changes

Scope Change means any change to the scope of a contract to accommodate a need not originally provided for in the contract and which may include the acquisition of additional deliverables or the extension of the term of the contract and which may require an adjustment to the contract price.

a) 17-24-07 - Cyber Security Consultation

The Library's Cyber Security Consultation project 17-2407 had a scope change to add the purchase of a laptop and monitor for the Library CEO. There is no impact on the budget as the equipment will be funded with the remaining funds after completing the cybersecurity component.

b) 15-23-63 - Schomberg Sanitary Capacity Review

Changing the scope of the project's design works to incorporate the replacement of a pipe segment of project WWW-S-1 (Main Street Sewer Upgrade) that was identified in the 2020 Water and Wastewater Masterplan. The project contemplates upsizing the existing sewers as the hydraulic modeling has identified that these sewers currently do not have sufficient capacity for the design flows from the existing serviced area.

The design will be submitted as part our grant application to the province for the Housing-Enabling Water Systems (HEWS) funding. If successful, staff will need to report back on funding strategy for the construction.

c) Merge the following projects with similar scope.

Table 2:

Project to be merged		Remaining Project		
Project	Budget	Project	Existing Budget	New Merged Budget
15-2304 Property Acquisition - Diana Drive	\$100,000	15-2425 Roads & Related Infrastructure Improvement	\$2,690,085	\$2,790,085
21-24-11 Inflow and Infiltration (I&I) Reduction - York Region Partnership	\$150,000	21-23-14 Inflow and Infiltration (I&I) Reduction - York Region Partnership	\$150,000	\$300,000
21-24-59 Supervisory Control and Data Acquisition (SCADA)	\$250,000	21-23-60 Supervisory Control and Data Acquisition (SCADA) System Implementation	\$250,000	\$500,000

Budget Transfers

Budget Transfers mean the transfer of additional resources of funding that will be required to complete a project approved in the Budget. The following budget transfers have been authorized by the Director of Finance / Treasurer and the CAO in accordance with Procurement By-law 2021-006 Section 5.2.7(a) and 5.3.8. The project manager must identify available funding from another approved capital project with the same funding sources for a transfer to be approved.

a) Surplus Ontario Community Infrastructure Fund (OCIF) grant funds from the Kingscross Drainage project can be transferred to the Annual Relining of Bridges & Culverts project as they have the same grant funding source.

Table 3:

<u>Project Number</u>	<u>Project Name</u>	<u>Budget Before Transfer</u>	<u>Transfer to/(from)</u>	<u>Budget After Transfer</u>
15-23-21	Kingscross Drainage	\$307,803	(\$98,763)	\$209,040
15-23-10	Annual Relining of Bridges & Culverts	\$2,208,000	\$98,763	\$2,306,763

Part 2 - Closed Capital Projects

Staff recommend closing 8 projects as identified in Appendix A and surplus funds of \$163,993 to be transferred back to/(from) the original funding sources as listed below.

Table 4:

Funding Source	Amount of Transfer to/(from) Reserve Fund
Capital Tax Levy Reserve Fund	\$155,750
Development Charges Reserve Funds	7,886
OCIF grant	357
Total	\$163,993

Surpluses and Deficits

The 8 projects to be closed are shown in **Appendix A** with the surplus or deficit balance of the individual project as of April 30, 2024. **The figures shown are unaudited balance and may change because of any final invoices, internal cost recoveries, or accruals.** All projects in a deficit position that have a variance below the lesser of 15% of the gross expenditure budget or \$15,000 are funded by original funding sources as per the [Procurement Bylaw 2021-006](#).

In addition to this report, staff have provided updated status on open and active capital projects listed in **Appendix B** of this report.

ALIGNMENT TO STRATEGIC PLAN:

The 2023-2026 Corporate Strategic Plan (CSP) was adopted by Council on June 12, 2023. The CSP reflects the priorities of upmost importance to the community and defines the obligations and commitments of the Township of King to its citizens and to the public. The CSP is aligned with the Townships long-term vision defined in the “Our King” Official Plan. The CSP also aims to ensure that staff initiatives focus on and work towards supporting King’s Vision, Mission and Values.

This report is in alignment with the CSP’s Priority Area(s), and/or associated Objective(s) and/or Key Results(s):

This report provides an opportunity to report on investments within the infrastructure of our Capital Program which is essential to the Strategic Plan. By closing projects or re-allocating funds where needed, this provides effective use of managing our reserve funds.

CONCLUSION:

All capital projects closed will have any balance of funding returned to its original sources. An additional report will be brought forward in Q4 to provide further updates on capital projects in 2024.

ATTACHMENTS:

- [2024 Jan-April - Appendix A - Completed and Closed Capital Projects](#)
- [2024 Jan-April - Appendix B - Active and Open Capital Projects](#)

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Chief Administrative Officer



2024 January to April Capital Status and Close Report (FIN-2024-13)

Appendix A - Completed and Closed Capital Projects

	Total Budget	Total Actuals	Favourable/ (Unfavourable) Variance \$	FUNDS TRANSFERRED TO / (FROM)			Comments
				Capital Tax Levy	Development Charges	OCIF	
15 Public Works							
15-76-20 Dr. Kay - Asphalt	700,000	699,166	834	477	-	357	
16-64-19 Fox Trail Park	180,000	176,410	3,590	359	3,231		Accrued \$23K for tree plantings
16-21-09 Utility Van Facilities	45,000	40,709	4,291	-	4,291	-	
16-23-43 Park Improvements	250,000	265,000	(15,000)	(11,400)	(3,600)		
16-61-02 Holland Marsh District Christian School	370,000	212,547	157,453	157,453	-	-	Accrued \$30K for sod purchase
15-23-21 Kingcross Drainage	209,040	209,040	-	-	-	-	
15-23-11 Bridge Structure Assessment	60,000	40,181	19,819	15,855	3,964	-	
15-22-35 Single Axle Dump Truck (832)	300,000	306,994	(6,994)	(6,994)	-	-	
Total 15 Public Works	2,114,040	1,950,046	163,993	155,750	7,886	357	
Total Closed Capital Projects	2,114,040	1,950,046	163,993	155,750	7,886	357	



2024 January to April Capital Status and Close Report (FIN-2024-13)

Appendix B - Active and Open Capital Projects

	Total Budget	Total Actuals	\$ Variance	% Variance	Estimated Completion	Comments, if any
05 Corporate Accounts						
05-9717 Township Wide Recreation Complex - 2018-2024 (Multiple-Year Project)	80,571,700	65,450,643	15,121,057	19%	2025	Most Recent Update - April 2024 *As of August 2022, construction began on site and progress is visible. The project continues to move forward with the status of site activities including: *Pool construction initiated at 75% completion and on-going *Rink construction initiated at 90% completion and on-going *Mechanical rough-in of Plumbing, HVAC, Equipment, Fixtures at 75% completion and on-going *Electrical rough-in of Material, Equipment, fixtures at 60% completion and on-going *Glazing supply and installation is on-going and roughly 75% complete *Roofing Assembly is on-going and roughly 100% complete *Aluminum panels & Speciality stone cladding is on-going and roughly 55% complete *Interior framing and associated wall & ceiling finish is on-going and roughly 55% complete *Interior floor finish is on-going and roughly 50% complete *Exterior Improvements (Asphalt, pavement markings, site accessories, sod, etc.) is on-going and roughly 40% complete Expected Timelines / Milestones *Above ground Mechanical and Electrical rough-in works have commenced and will continue into Q2 2024 *Interior block wall, framing, Insulation, and finishes have commenced and will continue into Q3 2024 *Building Utilities have been coordinated with local agencies and will continue into 2024 *Anticipated occupancy and substantial completion expected for Q3 2024
Total 05 Corporate Accounts	80,571,700	65,450,643	15,121,057	19%		
11 Office of CAO						
18-23-50 Economic Development Strategy	50,000	-	50,000	100%	2026	Development of Economic Development Plan will align with the update and development of key policy documents (i.e. Update of Official Plan, Employment Lands Strategy, etc.)
Total 11 Office of CAO	50,000	-	50,000	100%		
12 Corporate Services						
11-22-07 Land Manager System Replacement	440,000	438,537	1,463	0%	Q2 2024	Currently in validation process
11-22-08 Point of Sale System	60,000	33,668	26,332	44%	Q4 2024	Paymentus and Perfectmind integration with GP near completion and move to testing phase
11-24-02 Hardware Replacement/Software	145,000	37,323	107,677	74%	Q4 2024	Ongoing purchases of computer equipment for new and existing staff as needed
12-23-68 Laskay Cemetery Project - Restoration	50,000	29,740	20,260	41%	2026	Working with Bereavement Authority of Ontario, Ministry of Citizenship and Multiculturalism and ASI Consultants for cemetery restoration. Unknown completion date due to complexity of project.
Total 12 Corporate Services	695,000	539,268	155,732	22%		
13 Finance						
13-24-60 Development Charge Study	140,000	-	140,000	100%	2025	Waiting on completion of other studies before starting the Development Charges Study
Total 13 Finance	140,000	-	140,000	100%		
15 Public Works						
15-21-35 Nobleton - Drainage Improvements - Linwood/King Road Tributary - Chinook - Via Motto to Faris	1,500,000	691,157	808,843	54%	Q4 2024	Culvert 2&3 - Need to appropriate (or expropriate) property to complete project Kinsley Channel - Need to revise Permission-to-Enter forms so residents will allow contractors onto property
15-22-29 Pond Sediment & Bathymetric Survey	300,000	221,795	78,205	26%	Q4 2024	All reports being finalized, to be peer reviewed by Conservation Authority and revised accordingly by consultant
15-22-34 Additional Vehicles (Road Manager)	50,000	-	50,000	100%	Q4 2024	Scheduled to be completed this year
15-22-43 Annual Relining/Rehabilitation of Bridges & Culverts	2,000,000	1,962,901	37,100	2%	2025	Design of Culvert 209 and Construction of Culverts in progress
15-22-52 Replacement-Cargo Van (603-13)	50,000	-	50,000	100%	Q4 2024	Scheduled to be completed this year
15-23-10 Annual Relining/Rehabilitation of Bridges & Culverts	2,208,000	1,483,025	724,975	33%	2025	Construction of Culvert 336 in progress
15-23-12 Conversion of Gravel Roads to Paved Roads	900,000	563,893	336,107	37%	Q3 2024	Top course asphalt to be paved in June 2024
15-23-15 Fleet/Equipment (Repair & Replacement)	774,000	-	774,000	100%	Q4 2024	This budget is for 2 dump trucks - both will be delivered in 2024
15-23-20 Roads & Related Infrastructure Improvements	1,715,718	898,060	817,658	48%	Q3 2024	Top course asphalt to be paved in June 2024
15-23-24 Southern Pedestrian Crossing	205,000	5,310	199,690	97%	Q3 2024	Project to be coordinated/completed by York Region (will invoice King 100% of cost)
15-23-28 Traffic Signals - Various Location	50,000	26,108	23,892	48%	Q4 2024	Funds spent on various streetlight repairs
15-23-63 Schomberg Sanitary Capacity Review	70,000	8,985	61,015	87%	2025	Flow monitoring on-going under project 20-21-39. Scope change to include design for Schomberg Sanitary (HEWSF)
15-23-65 Kettleby Road Reconstruction (2023-2025)	1,700,000	178,233	1,521,767	90%	2025	Design / utility work ongoing
15-23-67 Consolidated Linear Infrastructure Environmental Compliance Approval	150,000	3,902	146,098	97%	Q4 2024	Partnership with TRCA/LSRCA to complete various studies/reports/documents required for CLI-ECA
15-24-03 Active Transportation Strategy	75,000	449	74,551	99%	Q4 2024	Schomberg entrance feature and sidewalk connection to Hwy 9
15-24-09 Road Needs Assessment (2 year cycle)	105,000	9,251	95,749	91%	2025	Tender closed, evaluation / clarification process ongoing
15-24-12 Annual Relining/Rehabilitation of Bridges & Culverts	1,000,000	122,926	877,074	88%	2025	Design of culverts 211, 310, 326, 331, Main Street Schomberg Bridges and Leonard rd. bridge ongoing



2024 January to April Capital Status and Close Report (FIN-2024-13)

Appendix B - Active and Open Capital Projects

	Total Budget	Total Actuals	\$ Variance	% Variance	Estimated Completion	Comments, if any
15-24-19 Fleet/Equipment (Repair & Replacement)	400,000	25,949	374,051	94%	2025	Currently paying for grader rental costs
15-24-25 Roads & Related Infrastructure Improvements	2,790,085	71,577	2,718,508	97%	2026	Phase 1 Tender on market, Phase 2 and 3 design ongoing
15-24-31 Traffic Signals - Various Location	100,000	150	99,850	100%	2025	Speed Hump Tender awarded
15-24-32 Transportation Master Plan Update (5 year cycle)	125,000	2,097	122,903	98%	2025	Tender on market
15-24-33 Stormwater Pond Maintenance Operations and Activities	400,000	452	399,548	100%	Q4 2024	Design of sediment cleanout for (2) Stormwater Management Ponds
15-24-35 Traffic Calming Strategy	60,000	11,145	48,855	81%	2025	First order of no parking signage installed, first order of two additional radar boards installed
15-24-38 Sidewalk Replacement	200,000	2,258	197,742	99%	2025	Tender awarded, contractor to begin work start of August
15-24-46 Landfill Fencing	250,000	2,020	247,980	99%	Q4 2024	RFT in draft
15-24-56 Asset Management Plan Proposal	200,000	74,532	125,468	63%	2025	AMP and Building Condition Audits in progress
15-24-65 Fleet Replacement Water/Wastewater	95,000	-	95,000	100%	Q4 2024	Scheduled to be completed this year
15-40-82 15th Sideroad - 10th Concession to Highway 27	1,400,000	1,301,794	98,206	7%	2026	Remaining invoices to be completed in Q3 2024 and then project to be closed
15-52-17 10th Concession King Road to 15th Sideroad - (Multiple-Year Project)	9,763,879	547,512	9,216,367	94%	2026	RFT posted to pre-qualified bidders
15-76-19 Conversion of Gravel Roads	3,995,002	3,647,897	347,105	9%	Q3 2024	17th Sideroad cul-de-sac base course paving completed by MTO contractor - top course to be paved in June - Base course deficiency walk completed
16-22-10 Salamander Park (\$235,200)	235,200	25,234	209,966	89%	Q4 2024	Public Survey complete; Splashpad design has commenced for implementation in 2024
16-22-48 Cold Creek Restoration	1,150,000	30,494	1,119,506	97%	2025	We are currently working through the permit and planning stage with TRCA and will proceed to tender and construct.
16-23-34 Facility Improvements	250,000	186,946	63,054	25%	Q4 2024	Several facility improvements being investigated, assessed, and completed. Final project wrap-up underway along side Facility Ops
16-23-40 Master Plan Update	187,500	1,063	186,437	99%	2025	Project in planning stage
16-23-44 Reinterpret Train Station and Church - (Multiple-Year Project)	820,000	55,079	764,921	93%	2025	Construction tendering completed. Awarding process ongoing. Construction mobilization expected in June.
16-24-16 King City Intensification Site - Central (Wellesley)	30,000	-	30,000	100%	2026	Neighbourhood block plan study and traffic study underway through Planning. Outcome may result in an increased need for parking allocation
16-24-37 Facility Improvements	250,000	35,841	214,159	86%	2025	Repairs completed at Laskay Hall. In May, floor replacement at Schomberg Hall and brick work done in the Cold Creek basement
16-24-47 Park Improvements	250,000	8,673	241,327	97%	2025	Work is being done on various sports fields in the Township
16-78-20 Nobleton Lions Community Park - (Multiple-Year Project)	520,000	169,462	350,538	67%	2025	Nobleton Park redevelopment - in design phase
16-80-20 Works Yard Roof (ancillary buildings)	119,000	-	119,000	100%	2025	Internal review prior to proceeding. Building audit may dictate critical work to be done.
16-81-20 Nobleton Library Upgrades	180,000	128,237	51,763	29%	2025	Pending direction and internal assessment of project priority.
16-96-17 Cold Creek Building Expansion - (Multiple-Year Project)	1,061,000	107,796	953,204	90%	2025	Project Initiation/Planning underway.
20-23-08 Watermain Replacement - Bennet Dr & Forde Crescent and Hollingsworth	3,050,000	2,446,076	603,924	20%	2025	Asphalt and softscape restoration remaining
20-24-17 Watermain Replacement - Nobleton (Parkview, Crestview, Janet, Lynwood)	215,000	3,449	211,551	98%	2026	In design
20-24-61 Water & Wastewater Master Plan - Update	100,000	-	100,000	100%	2025	Awaiting award of contract
20-24-62 Water Wastewater Rate Study	50,000	-	50,000	100%	2025	In progress
21-23-09 Alex Campbell Stand-Alone Power Systems (SPS) Generator Retrofit	400,000	96,286	303,714	76%	2025	Awaiting Generator delivery scheduled for q3 of 2024 plus 1 year warranty.
21-23-14 Inflow and Infiltration (I&I) Reduction - York Region Partnership	300,000	64,725	235,275	78%	2026	Work to be completed with York Region (Similar to 21-2212)
21-23-59 Consolidated Linear Infrastructure Environmental Compliance Approval (CI)	100,000	7,579	92,421	92%	2025	RFP in development.
21-23-60 Supervisory Control and Data Acquisition (SCADA) System Implementation	500,000	69,811	430,189	86%	2026	Design and standards development in progress. Multi year project
21-24-05 Design - Sewer Upgrades (Holden Drive, King Road, Hwy#27, Wellar Aven	300,000	-	300,000	100%	2026	Awaiting modelling analysis by development services
Total 15 Public Works	42,699,384	15,300,128	27,399,256	64%		
16 Community Services						
14-24-01 Pickup Truck (3323-2023)	65,000	-	65,000	100%	Q3 2024	Ongoing - Truck has been ordered already - delivery time: 4-months.
14-24-04 Fire Master Plan update	45,000	-	45,000	100%	Q4 2024	Ongoing - Plan will be completed by Q4 2024.
14-24-22 Defibrillators	36,000	8,027	27,973	78%	Q4 2024	Ongoing - Units been replaced, station by station, completed by Q4.
14-24-23 Thermal Imaging Cameras	37,000	13,188	23,812	64%	Q4 2024	Ongoing - Some units already purchased and installed in trucks, completed by Q4.
14-24-28 SCBA Air Compressor	88,000	-	88,000	100%	Q4 2024	Ongoing - Order placed for compressor, completed by Q4.
14-24-30 SCBA Decon/Washer Kit	52,000	-	52,000	100%	Q2 2024	Ongoing - Order placed for decon washer. Should arrive in June.
14-24-55 Vehicle Replacement (3216-2016)	65,000	-	65,000	100%	Q3 2024	Ongoing - Truck has been ordered already - delivery time: 4-months.
14-24-63 Radio System Upgrades	80,000	-	80,000	100%	Q4 2024	Quotes provided through RCMP - Working with Nina Dang on this.
14-24-64 Dry Fire Hydrant Program	20,000	2,951	17,049	85%	Q3 2024	Quotes received, agreements signed, installation by end of Q2.
16-24-06 Ice Resurfacer Replacement (792-02)	200,000	-	200,000	100%	Q3 2024	RFP completed for delivery and installation of two ice resurfacers
16-24-39 Fleet/Equipment (Repair & Replacement)	372,742	-	372,742	100%	Q3 2024	Ordered and deliveries pending this year. A mower was received in May.
16-24-40 Ice Resurfacer Replacement (791-13)	200,000	-	200,000	100%	Q3 2024	RFP completed for delivery and installation of two ice resurfacers
16-24-77 Tree Planting Program	300,000	-	300,000	100%	2026	Soon to complete spring deliverables of approximately 3,000 plantings.
16-24-36 Climate Change Initiatives	105,000	45,606	59,394	57%	Q4 2024	Funds spent to date on repairing EV chargers and anticipating the cost of energy audits of our buildings
17-75-00 Collection Development Including Technology Equipment	748,466	639,401	109,065	15%	Q4 2024	For future collection purchases
17-22-06 Nobleton Library - Expansion Feasibility Study	70,000	-	70,000	100%	2025	Design is underway - project implementation will continue into 2025 which includes consultant services as CA. Budget will likely be spent in 2024 but any remaining funds to be carried forward
17-24-07 Cyber Security Consultation	18,000	-	18,000	100%	Q2 2024	Cyber security review completed in May



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Appendix B - Active and Open Capital Projects

	Total Budget	Total Actuals	\$ Variance	% Variance	Estimated Completion	Comments, if any
17-24-10 Information Technology Equipment Replacement	20,488	-	20,488	100%	Q4 2024	IT purchases by Library recorded at year-end
17-24-53 Schomberg Library - Washroom Update/ Meeting Room	55,000	-	55,000	100%	Q4 2024	Consultation with Library staff underway
Total 16 Community Services	2,577,696	709,173	1,868,523	72%		
18 Growth Management Services						
15-21-32 Development Guidelines and Engineering Design Criteria Manual Update	100,000	65,473	34,527	35%	Q4 2024	Work is ongoing and being conducted by internal staff.
15-23-18 Major Transit Station Area (MTSA) Study	25,000	-	25,000	100%	Q4 2024	Staff were waiting to consider if study was needed as the next master transit plan is in the works.
15-64-20 Dew Street Project	1,015,922	739,670	276,252	27%	Q4 2024	Work left to be done on pond cleaning and other deficiencies. May look to outsource work to complete this year.
20-21-39 Growth Capacity Modeling	225,000	174,316	50,684	23%	Q4 2024	Ongoing Schomberg flow monitoring
18-2121 Hwy 11 Special Policy Area St	60,000	20,344	39,656	66%	Q4 2024	Ongoing work with consultant
18-22-13 Additional Vehicles (2) - Building Division	100,000	-	100,000	100%	Q4 2024	Two vehicle purchases to be completed this year
18-22-33 Study on Block Plan for Doctors Lane	200,000	34,230	165,770	83%	2025	Project is entering Phase 3 of 5 and is on-track.
18-22-51 Official Plan Update Conformity	200,000	-	200,000	100%	2025	Project initiated - RFP expected in Q2 2024
18-23-51 Fleet/Equipment (Repair & Replacement)	120,000	49,875	70,125	58%	Q4 2024	Second vehicle to be delivered this year
18-24-41 Commercial Business Licensing/By-Law Conformity Review	100,000	-	100,000	100%	2025	Note: GMS is not currently leading this study. Corporate Services and OCAO are currently leading. GMS is supporting.
18-24-78 Population and Employment Land	240,000	6,445	233,555	97%	Q4 2024	Ongoing - Initial Report expected June 2024 & Final Report in November 2024
18-24-79 Natural Heritage Review (2051 Official Plan Review Background)	75,000	-	75,000	100%	2025	Consultants are expected to be retained between June-Sept. 2024
Total 18 Growth Management Services	2,460,922	1,090,352	1,370,570	56%		
Total Active Projects	129,194,702	83,089,565	46,105,137	36%		